

B. J. VANIJYA MAHAVIDYALAYA

(Autonomous)

(Grant-in-Aid)

(Affiliated to Sardar Patel University)

Vallabh Vidyanagar- 388 120, Dist. Anand, Gujarat, India Accredited with CGPA of 2.78 on four-point scale at B++ Grade by NAAC

Syllabus as per the NEP 2020 with effect from June – 2024 Bachelor of Business Administration BBA (General)

Semester - I

Course Code	UM01IDBBA02	Title of the Course	Fundamental of Strategic Planning and Development
Total Credits of the Course	04	Hours per week	04

Course	1) To expose the students to the basic principles of Strategic	
Objectives:	Planningand Development.	
	2) To impart knowledge regarding basic concepts of business policy asa discipline.	
	3) To introduce concepts of Vision, mission and purpose of strategicmanagement.	
	4) To provide guidelines for crafting successful business strategies.	

Course Content		
Unit No.	Description	Weightage (%)
1.	Introduction:	25%
	 Concept of Strategy 	
	 Levels of strategy 	
	 Evolution of business policy as a discipline 	
	 Concept of Strategic Management 	
	 Characteristics of strategic management 	
	 strategic management Process 	
	 Strategic Planning: Concept, Strategic Plan, Process of Strategic Planning 	



2.	Strategy Formulation:	25%
	• Concept	
	Stakeholders in business	
	Strategic Intent: Concept, Vision, Mission, Objectives andGoals	
	Environmental appraisal: Meaning, The Company and ItsEnvironment, Environmental Scanning	
	Types of strategies	
	Guidelines for crafting successful business strategies	
3.	Analysis and Framework:	25%
	Strategic analysis and choice: Introduction, Criterion for Evaluating Strategic Alternatives	
	 Environmental Threat and Opportunity Profile (ETOP): Organizational Capability Profile and Strategic Advantage Profile 	
	Corporate Portfolio Analysis	
	SWOT Analysis	
	Synergy and Dysergy	
	GAP Analysis	
	Porter's Five Forces Model of competition	
	Mc Kinsey's 7s Framework	
	GE Nine Cell Model Planning GRID	
	Distinctive competitiveness	
	Selection of matrix	
4.	Structural Implementation and Strategic Control:	25%
	 Strategy implementation: Nature, Steps, Importance and Issues in implementation 	
	Project implementation	
	Procedural implementation	
	Resource Allocation	
	Budgetary Control: Meaning, Advantages and Limitations	
	Organizational Structure: Approaches to	
	OrganizationalStructure	
	Strategic Control: Meaning, Process, Implementing StrategicControl	
	Structure - Matching structure and strategy	



Teaching-	The course would be taught /learnt through ICT (e.g. Power Point	
Learning	Presentation, Audio-Visual Presentation), Lectures, Group Discussions,	
Methodology	Quizzes, Assignments, Case Study and Browsing E- Resources.	

Evaluation Pattern		
Sr. No.	Details of the Evaluation	Weightage
1.	Internal Written / MCQ (As per CBCS R.6.8.3)	30%
2.	Internal Continuous Assessment in the form of Practical, Viva-voce, Quiz, Seminars, Assignments, Attendance (As per CBCS R.6.8.3)	20%
3.	Final Examination	50%

Cours	Course Outcomes: Having completed this course, the learner will be able to		
1.	Explain what strategic management is and explain why it is important		
	 Understand the study area of strategic management and what are the characteristics of strategic management 		
	 Understand basic concepts of business policy as a discipline 		
2.	Explain what is Strategy formulation and stakeholders in business.		
	 Design Vision, mission and purpose of strategic management. 		
	 Understand and apply various types of business strategies. 		
3.	Perform strategic analysis and choice		
	 Understand Environmental Threat and Opportunity Profile (ETOP) 		
	• Understand Organizational Capability Profile and Strategic Advantage Profile		
4.	Understand various Issues in implementation of project		
	Perform Resource Allocation for projects		



	Suggested References:		
Sr. No.	References:		
1.	Memoria, Memoria and Subba Rao, Business Planning and Policy, Himalaya Publishing House		
2.	Dr. Vijay Pithadiya, Strategic Management and Business Policy, Biztantra, 2015		
3.	M.Jayarathnam, Strategic Management, Himalaya Publishing House,2016		
4.	K. Aswathappa and G.Sudarsana Reddy, Strategic Management ,Himalaya Publishing House,2008		
5.	P Subba Rao, Strategic Management ,Himalaya Publishing House,2018		
6.	H.R.Appannaiah,P.N.Reddy and H.R.Ramanath, Strategic Management ,Himalaya Publishing House,2007		
7.	T.P.Renuka Murty and Mrs.Waseeha Firdode, Strategic Management ,Himalaya Publishing House		
8.	S.K.Bansal, Strategic Management and Business Policy, A.P.H Publishing Corporation, 2016		

Sr. No. On-Line Resources available that can be used as Reference Material

